The Pediatric Environment Network (PEN) — modeled after our highly-regarded and established Built Environment Network — is The Center for Health Design’s newest collegial experience for senior and executive-level healthcare facilities, design and manufacturing/consulting professionals involved in the design and oversight of pediatric environments.

Combining practical problem solving of unique pediatric issues with thoughtful prognosticating about future solutions, members engage in ongoing, open, confidential and supportive conversation in varied settings. During facilitated, in-person and virtual meetings throughout the year, and through informal, ongoing, one-on-one connections to address specific topics or projects self-selected by the members, the quality of these exchanges is unmatched.

Members quickly discover they can turn to the network for experienced help with a wide range of strategic, operational, and executive-level challenges, fostering deep and enduring professional and personal relationships.

It is a learning, sharing, imagining, relationship-creating, difference-making experience unlike any other.

Network members share:

• The ability and desire to contribute to the knowledge, growth and success of the group;
• A willingness to learn and help colleagues;
• A belief in the power of collaboration to achieve improved safety, outcomes, quality and experience through the design and construction of pediatric environments; and,
• The desire, commitment and ability to influence the industry, individually and as a group of thought leaders.

It’s a rare opportunity to ask and share openly, with honesty and candor, and receive the same in return. And to help shape the future of the pediatric healthcare environment.

Facilitating the Network

Judy Smith, MHA

Judy Smith is an experienced management consultant, facility planner and strategist, working exclusively with children’s and women’s health services, and completing more than 1,000 projects in the United States and internationally.

She has served as an advisor in the development of facility guidelines by state regulatory agencies and professional associations, and chaired the development of the first children’s hospital chapter for the Facilities Guidelines Institute. A recipient of the Gravens Award for her work in improving the high risk infant environment and the FGI Pioneer Award (2021) for her dedication to updating women and children’s design guidelines, Judy is also a frequent guest lecturer and contributor to numerous publications in this field.
Each year the group will join for:

- **One (1) in-person 1 ½ day meeting** that will include hands-on, in-the-field, behind-the-scenes learning opportunities;

- **Three (3) 90-minute virtual drumbeat calls to share and learn** from one another about current issues of the day impacting members right now; and,

- **Two (2) virtual four-hour deep dive meetings** that will include presentations by both members and industry experts.

The meetings are planned and conducted by a professional facilitator with deep knowledge of strategy in children’s environments, with programming evolving from members’ discussions of issues and topics of shared interest and desire for deeper exploration.

To ensure the collegial nature of the network, the number of spaces available will be limited and special care will be taken to create a membership that is reflective of the industry with a balance between hospital facility directors and planners, architecture and design professionals, industry consultants and product manufacturers.

The new network will launch April 2022.

“Some of my most rewarding and valuable experiences have come from the networks of passionate and dedicated colleagues I’ve been a part of. The willingness to openly share knowledge and lessons learned has created a children’s hospital design community like no other and has helped to dramatically advance the design of pediatric care environments.”

~ Natalie Hagerty, AIA, LEED AP, EDAC, SSGBC  
Senior Director, Facilities Planning, Design and Informatics  
Children’s Hospital of Philadelphia