<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>7:00 am</td>
<td><strong>Registration Opens</strong></td>
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| 8:30 am    | **Welcome**<br>Michael P. Pietrzak, MD  
Director Strategic Initiatives  
MedStar Institute for Innovation |
| 9:15 am    | **Opening Keynote**<br>James J. Augustine MD, FACEP  
Director of Clinical Operations at Emergency Medicine Physicians  
Vice President of the ED Benchmarking Alliance |
| 9:15 am    | **Methods and Models in Emergency Department Design**  
Frank Zilm, D.Arch., FAIA, FACHA  
Chester Dean Lecturer, University of Kansas  
School of Architecture, Design, and Planning  
James Lennon, AIA, ACHA  
Owner, Lennon Associates |
| 10:15 am   | **Optimizing Flow through Unidirectionality and Key Adjacencies**  
The New Sanford Hospital - Fargo, ND (a Pebble Project) |
| 11:00 am   | **Academic Analysis - Patient Flow and Economic Efficiency**  
Federica Pasquale, University of Naples |
| 11:45 am   | **Mechanical and Electrical Systems Impact on Infection Control**  
in Emergency Rooms  
David B. Duthu, PE and Richard L. Rome, PE,  
CCRD, Inc. |
| 12:30 pm   | **Networking Lunch**                                                   |
| 1:30 pm    | **Innovative Emergency Room Facility Tours and Project Briefings**  
*Facility Tour Buses Depart*  
(Choice of one of five)  
1. Bridge to ER One ED at Washington Hospital Center  
2. George Washington University Medical Center  
3. Fort Belvoir Community Hospital  
4. Inova Fairfax Hospital  
5. Franklin Square Medical Center |
| 5:30 pm    | **Networking Reception at the Embassy Suites Hotel**  
followed by dinner on your own |
Friday June 28, 2013

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<tr>
<td>7:45 am</td>
<td>General Discussion: Facility Tour Site Reflections, highlights, lessons-learned followed by a focused discussion on: Flow – from Intake, to holding areas, to discharge (out-take)</td>
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<tr>
<td>9:00 am</td>
<td>Adult Emergency Department Environment of Care: A Case Study</td>
<td>Yale New Haven Hospital - New Haven, CT</td>
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<tr>
<td>9:45 am</td>
<td>Impact of Visual Art on Waiting Behavior in the Emergency Department</td>
<td>Upali Nanda, PhD, Assoc. AIA, EDAC</td>
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<td>15 min break</td>
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<tr>
<td>10:30 am</td>
<td>LEAN Implementation for a new Split Flow Emergency Department – A Case Study</td>
<td>Genesis Healthcare - Youngstown OH</td>
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<tr>
<td>11:15 am</td>
<td>Expert Panel Discussion &amp; Closing Remarks</td>
<td></td>
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<tr>
<td>12:00 pm</td>
<td>Adjourn</td>
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**Strategic Design**

Strategic Design integrates the vision of future demand, market, healthcare finance, and technology into an operationally efficient and successful emergency department. It is not simply designing the “ED of the Future”—nor the most efficient ED of today—but it is a measured design response that meets the programmatic and operational needs of today while looking outward towards the future with new delivery concepts, technology, and anticipation of demand.